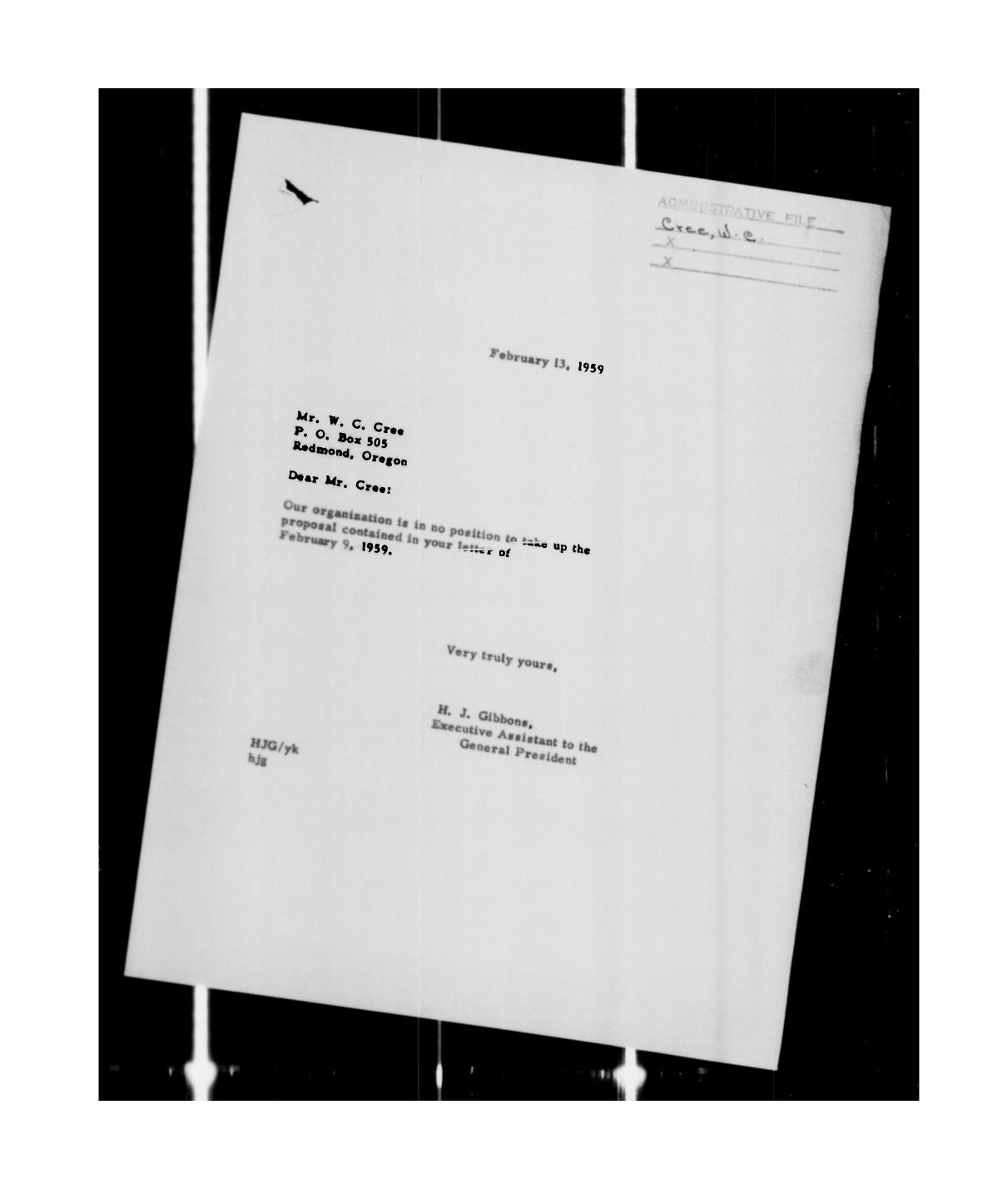
Cree, c.



February 9, 1959

Hr. James Hoffe, Prosident International Temasters Union International Transfers Building Washington, D. C.

ba- "- Barca:

It has been suggested that I contact you relative to the enclosed period of tion.

The enclosed brochure covers a land and cattle development in British Columbia; a country that is developing very

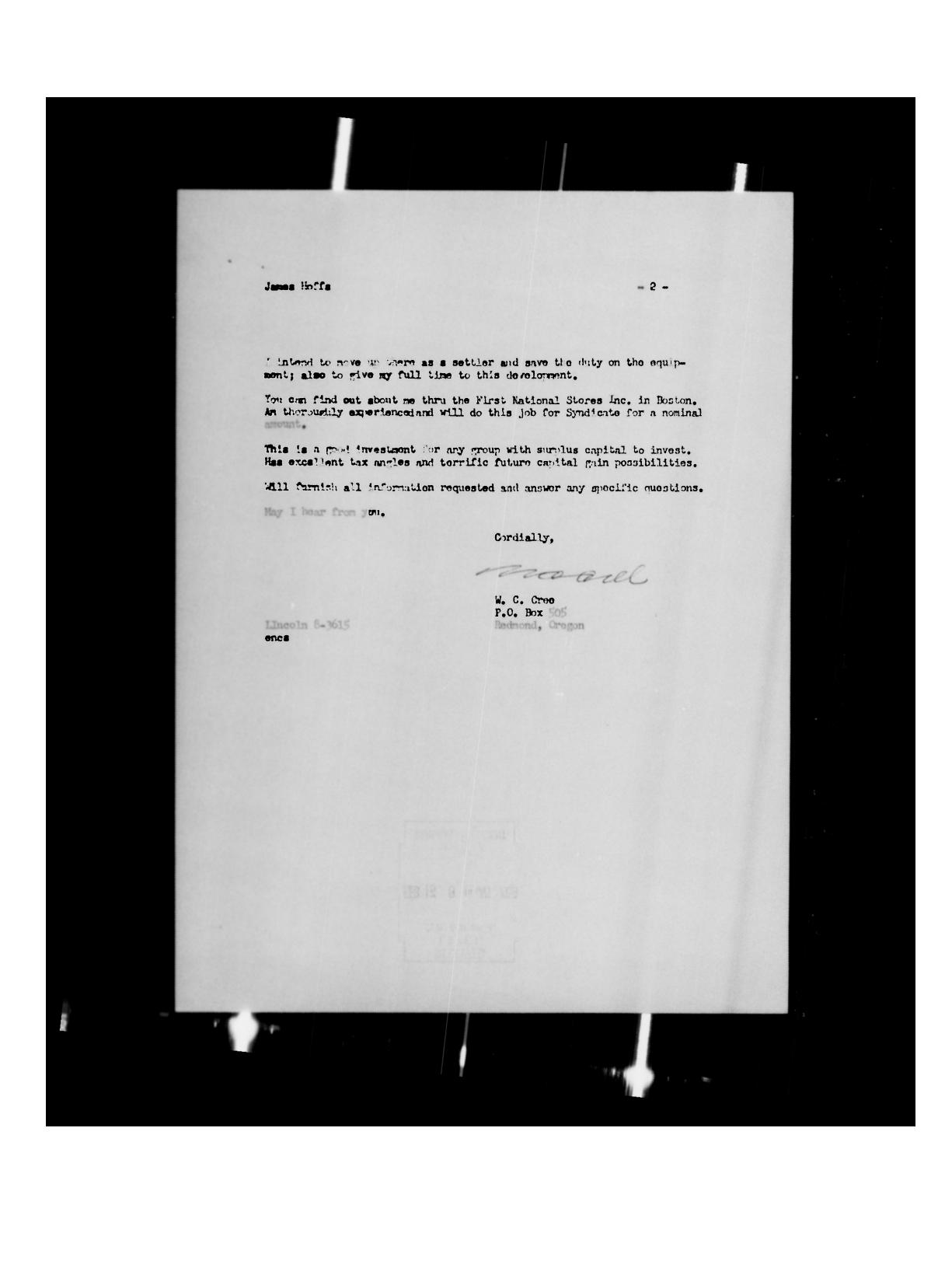
but I now the development has been accomplished with my own resources but I now need outside capital to complete the program. The enclosed rough draft of a Syndicate plan is only a proposed plan and can be adapted to fit the requirements of investors.

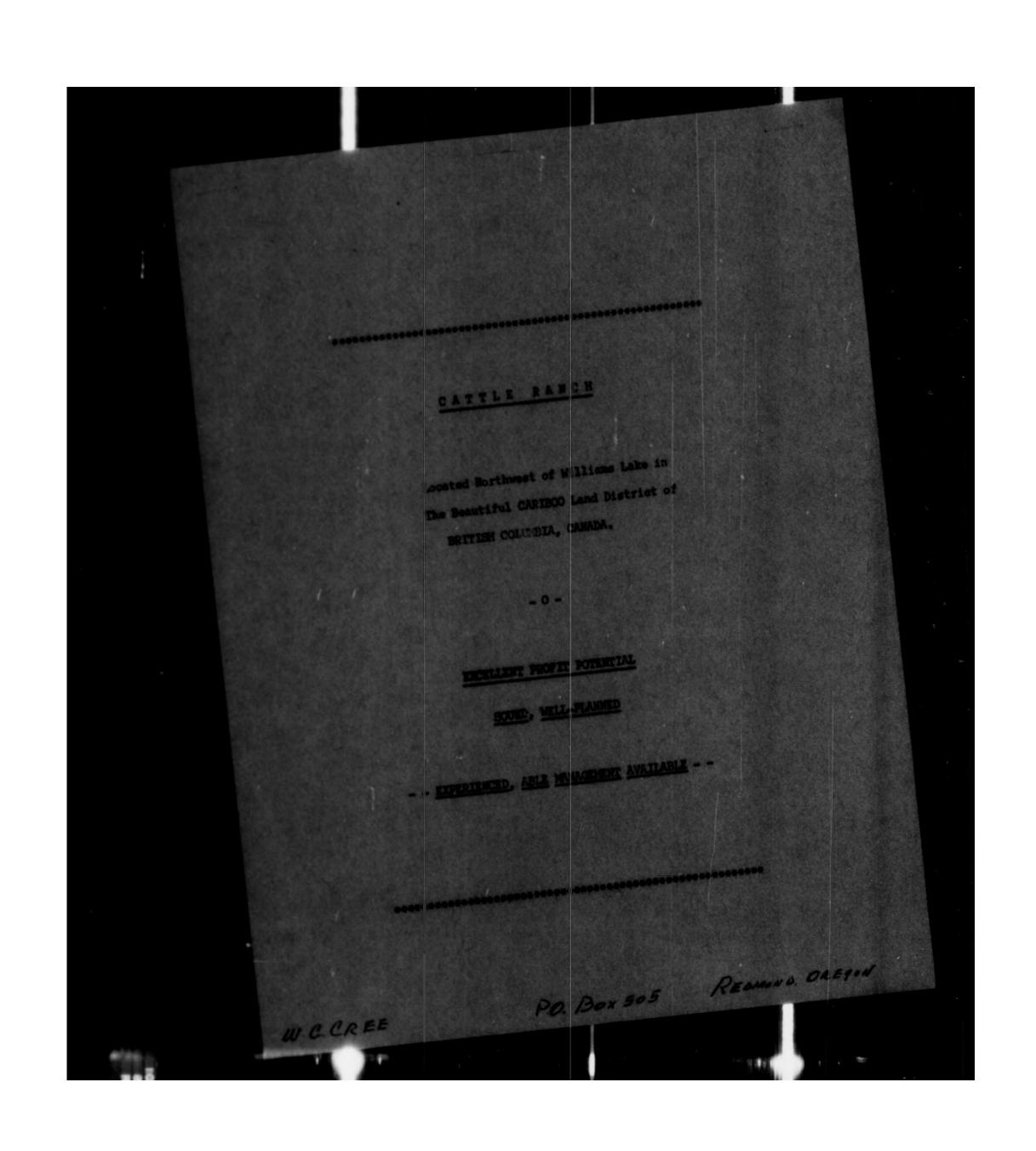
Plan A, a Syndiate for \$300,000.00 to be paid in over two years has lease of tion arrangement for h years. Will name this opinion on 70% of Corneration stock and I retain 30% for my investment of \$75,000.00 in

Plan B, a Synticate for \$100,000.00 to be paid in during 1959 is for 2 venus - option to syndicate is 48% of composition stock and 12% by referred by

The purchase of stragetic meadows in the area now will control an enermona area of surrounding range. It can be expanded a great deal
more than present plan—if done before come contemplated government

I know of nothing that has as great a pd ential for future appreciation in value as purchase of cheap land in this area. There are some other concertualties for investment of surplus capital in this fast developing

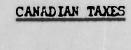




GROWTH OF BRITISH COLUMBIA

British Columbia is growing fast. Among the many developments that affect the area we operate in ere:

- 1. The new 97 Highway to Alaska; now hard-surfaced to Quesnel.
- 2. Gas line from Peacs River to Vancouver is Completed and towns along the line are being piped for gas.
- 3. Queanel Airport is now extended and paved.
- 4. Five miles north of Williams Lake a real large airport that will handle the largest of jet planes will be completed by June lat.
- 5. The British Columbia government extended the P.G.E. Reilroad from Prince George to the Peace River Country. This will really open up that Northern Country. The money to build this reilroad was financed by Morgan & Stanley, New York.
- 6. A big new bridge across the Fraser River, approximately 8 miles north of Williams Lake has just been started. This will require the government to extend the road from this bridge on north, up the west eide of Frasor River, and will pass about 5 miles from our ranch near the river and go on to Queenal.
- 7. Western Plywood Co. of Queensl has built about 50 miles of road aouthwest of Queenal and we have built a road off this to our ranch at the northern end of range. Their survery for the future shows the road will pass within a half to one mile of our big middle ranch. When this road reaches there it will put this middle ranch about 2 hours by truck or pickup from Queensl. When we complete our connecting roads it will be possible to truck in from either Williams Lake or Queenel.
- 8. A large power development is now under way along the 97 Highway and more to come.
- 9. There are many other smaller developments under way and more contemplated.



- 1. Federal Income Taxes; both individuel and Corporate, all lower than U. S.
- 2. No Capital Gain Tax in Canada.
- 3. No Province Tax in Canada.
- 4. No Personal Property Tax on livestock and equipment.
- 5. Real Eatate Tax on farm and ranch property is very low in British Columbia.
- 6. Sales Taxes are high in British Columbia, but farmers are exempt for 5% of Sales Tax.
- 7. Operating losses and profits made in Canada are added to U.S. figures; ie, an operating loss in B.C. can be deducted from U.S. income. (This is a tax advantage during the period of development).
- 8. On funds transferred to U.S. from Canada;
 - a) There is a 15% Withholding Tax on interest and dividends—this tax paid is deductible from U.S. income.
 - b) There is NO Withholding Tax on profits earned in Canada (the regular income tax only applies).
 - c) There is NO Withholding Tax on capital gains earned in Canada (B.C.) and no Canadian Income Tax on capital gains.

LOCATION AND DESCRIPTION OF PROPERTIES

These ranches are in the beautiful Caribos-Chilestin land districts of British Columbia, Canada.

In the area in which we operate are hundreds of wild grass meadows—the larger are used for hay and others for pasture and winter rustling.

At present there are 5 Ranches, 5 Line Camps, 7 "Hay Cutting Leases" (with option to purchase). All are located at stragetic points in the area and control approximately 400,000 acres of surrounding range. This range has a variety of grasses, wild meadows and pea vine. It can easily and cheaply be expanded to 1,000.000 acres.

The present South Boundry of range is MACKIN CREEK, a few miles northwest of Williams Lake on west side of Fraser River. The North Boundry is NARCOSLI CREEK. The first ranch (Bobb Inn) is approximately 7 miles southwest of Marguerite ferry crossing and the new 97 Highway to Alaska; also P.G.E. Railroad.

Williams Lake is gateway to famous Chilcotin Cattle Country and thousands of cattle are shipped from there annually.

See page giving deeded land lot numbers; leases and building locations. Also map of ranches with buildings, roads, etc.

Grazing Fees are paid only on number of cattle run on range. In 1958 cost of mature cattle ran about a dollar per head and includes Winter Rustling on uncut meadows.

In a normal year, due to enormous amount of winter rustling, cattle are wintered on 1 ton of wild hay. At our Pre-emption meadows 650-700 big steers have often wintered on as little as 1/2 ton of hay per annimal.

and
We intend to also pit grass/pat silage from some of the wetr
meadows and during any rainy season.

This, and the acquisition of a Feed Yard near the Washington border, will make a well-balance cattle outfit capable of securing the maximum price for sale cattle.

W. C. CREE CATTLE RANCH, BRITISH COLUMBIA, CANADA.

BALANCE SHEET

BTBEEA

Propaid Insurance Equipment, horses, etc. \$ 198.22 26,370.00

Lend & Hey Leeses Buildinge

\$64,550.00 10,450.00

TODIL

\$101,568.22

75,000.00

LLABILITIES & CAPITAL:

Mortgage on Real Estate of purchase)

7,135.00

W. C. Cree Investment

94,433.22

TOTAL

\$101.568.22

Mortgages, deede in escrow et benks:

\$6,135.00 payable \$1,000.00 Yr. Int. 5%; Due Dec. 1st annually. 1,000.00 " 500.00 " 5% " 1st "

In case of sale W. C. Cree will retire mortgage of \$7,135.00.

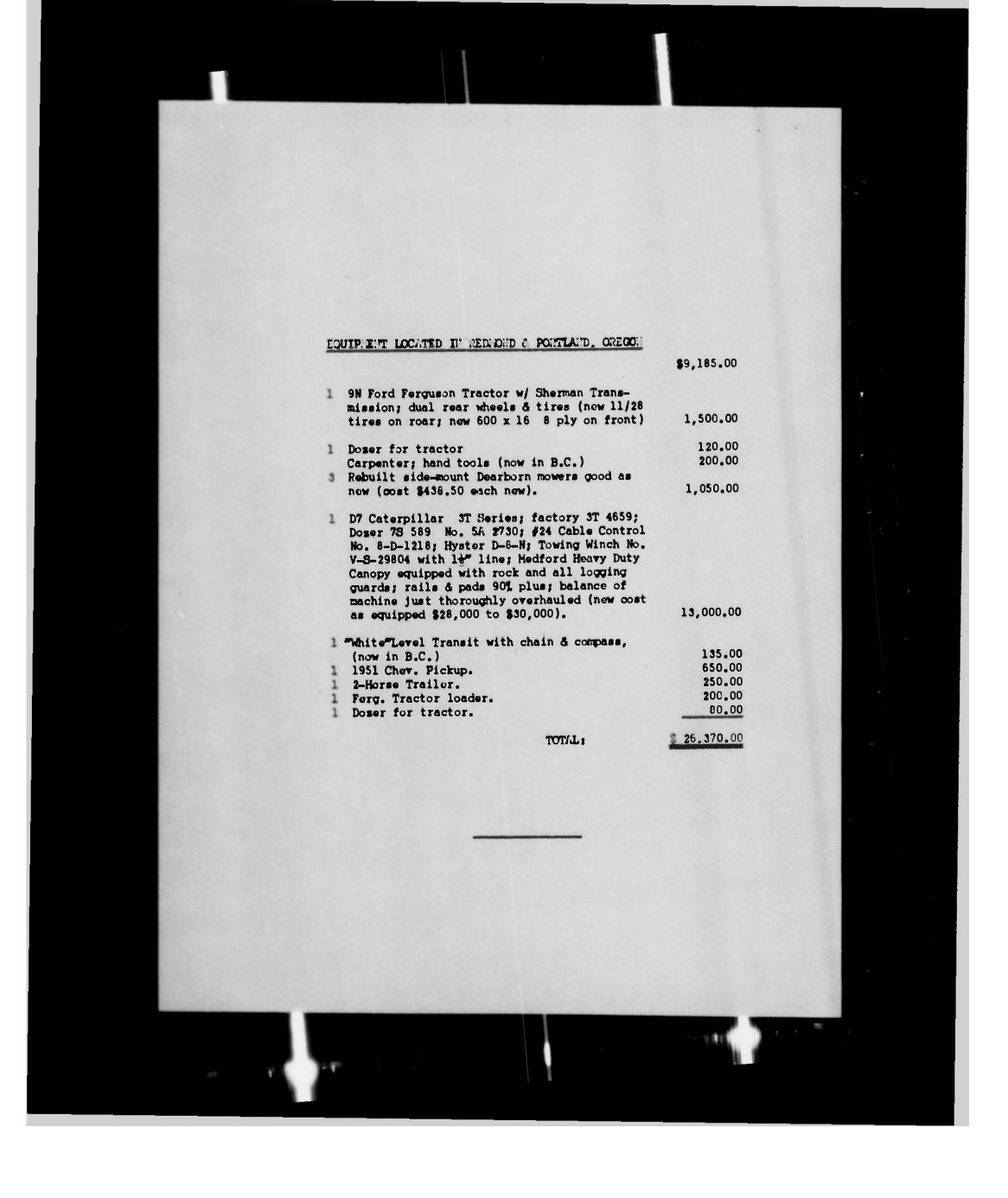
Real Estate Texas and "hay cutting lesses" approximately \$350.00 ennually.

See Tex Page for other information on British Columbia Taxes.

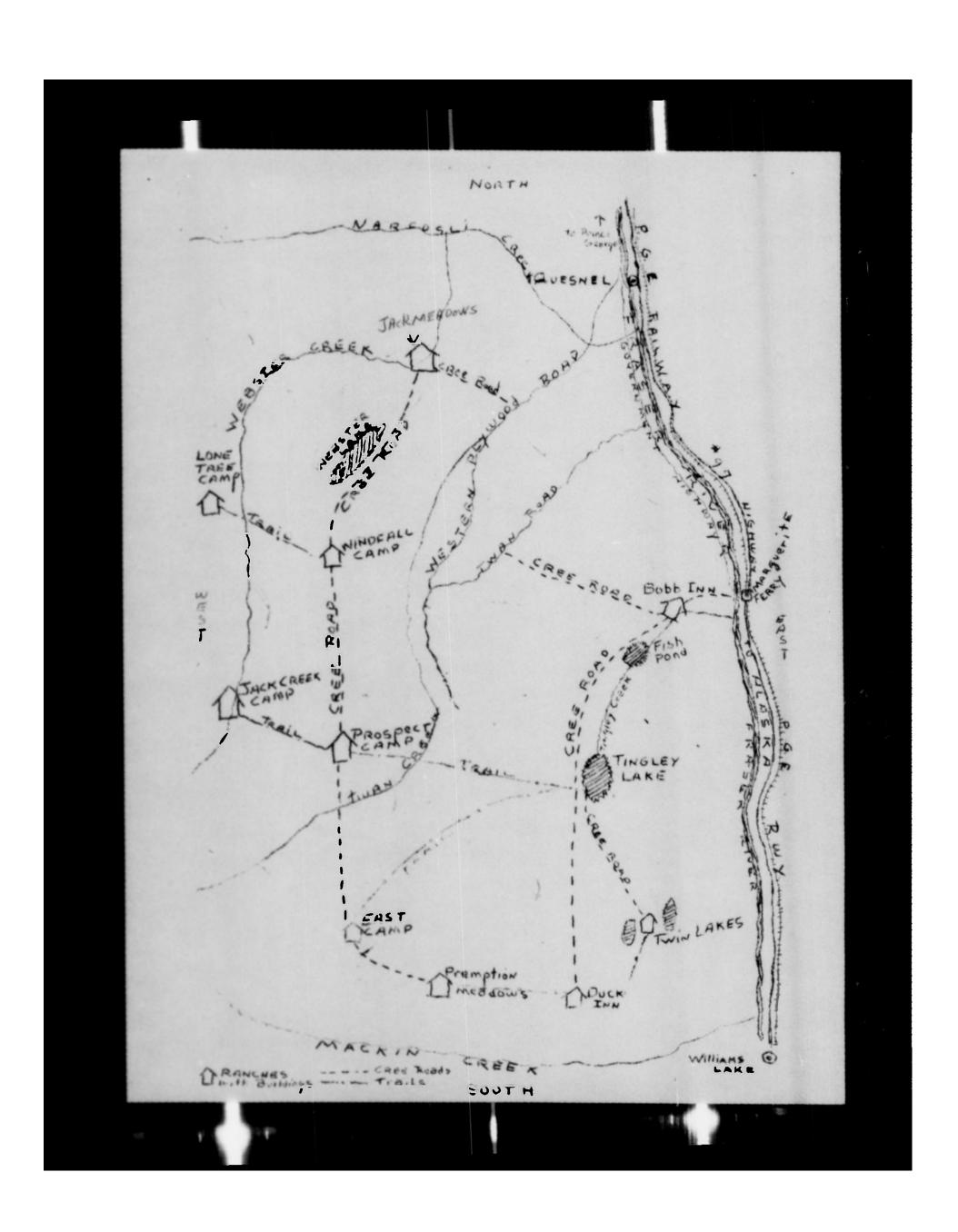
EQUIPMENT & LIVESTOCK LOCATED IN BRITISH COLUMBIA

1	T20 Ferguson Tractor, Ser. #49713 \$	1,500.00
1	TO 35 Ferguson Tractor, Ser. #165274	2,500.00
1	Ferguaon Side-Delivery Rake; #80334;	
	Model DEO 25;	450.00
1	8N Ford Tractor	1,500.00
1	Heath Ditcher	200.00
1	Detroit Belly Mower, 5 Ft.	150.00
1	Tractor Trailer	100.00
	Ford Trailer Mower	150.00
1	International Drag Rake & Buck	175.00
1	JD Wagon with horse tongue	150.00
4	Work horse; 1 bay gelding, 1 bay mare,	
	1 gray mare, 1 brown mare;	
	all branded "triangle" on	
	right shoulder	300.00
4	Saddle horses; 1 grey gelding, 3 bay	
	mares; all branded triangle	
	on right shoulder.	240.00
5	Sets of harness complete; including	
	collars, pads, etc., and	900 00
	all halters and ropes.	200.00
2		60.00
	equip. pertaining thereto. All hay stacking equipment, including,	00.00
	without limiting the	
	generality of the foregoing	•
	all alings, cables, chains,	
	etc.	100.00
	Cable and blocks.	35.00
	All sleds, bobe, double trees, single	00,00
	trees and miscl, equipment pertaining	
	thereto.	250.00
1		200.00
	Hend grind stone; several sxes & crow bar	
1		
	guards, sections & repair parts for	
	mowers presently on.	100.00
	All horse-drawn equipment of every kind	
	and nature presently on.	200.00
1	IEL Chain Saw.	300.00
1		
	6 ply truck tires.	325.00

\$9,185.00



```
PRESENT DEEDED LAND AND "HAY CUTTING LEASES" LOCATED AT STRAGETIC POINTS
       Registry # 11562 -----
                                        80 Acres
                  11536 -----
                                        40
                  11537 ----
                                        40
                  11583 ----
                                        40
                  11645 ----
                                        40
                  11646 ---
                  11647 -----
                   949; ----- 160
                   5760 ----
                                   ---- 160
                                       800 Decded Acres
                                      440 In process of Purchase
                                      1240 Acres
HAY CUTTING LEASES:
       573 - Permit at Duck Inn
       575 - Permit at Duck Inn
       574 - Permit at Duck Inn
        62 - Permit at Pre-emption
                                        2000 Acres
       576 - Permit at Duck Inn
       361 - Permit at Twin Lakes
        572 - Permit at Duck Inn
       577 - Permit at Duck Inn
        647 - Permit at Pro-emption,
             Government survoyed lease
                                                      $64,550.00
BUILDINGE AND LOCATION:
Duck Inn
                 - 2 Log houses; 2 barns, other bldgs.
Twin Lakes
                       Log house; 2 barns
Bobb Inn
                     1 Large 2-story Log house; barn, garage; wash house;
                       'ood house; bunk house; other buildings.
Jack Headows
                 - 1 old log cabin.
                     2 old log csbins.
Pre-amption
Windfall
                     1 log cabin; 1 log barn
                     1 log cabin; 1 log barn
Prospect
East Camp
                     1 log cabin; 1 log barn
                     2 log cabins; 1 log barn
Jack Creek
                     1 log cabin; 1 log barn
                                                       $10,450.00
Lone Tree
Note: Hard to figure just how much hay meadow in
       decded land as a number of these lots are
       just center of the meadow and they use it
       all.
                                         Total:
                                                      $75,000.00
```



SALES AND DISTRIBUTION

Pollowing are sales outlets:

- 1. Several fall auction sales at Quesnel, B.C.
- 2. Quite a number of auction sales at Williama Lake, B.C.
- 3. Need Feed-lot or Yard--likely place on Delta, near Vancouver.
 - (a) Cattle to be shipped as feeders from country to yard near border.
 - Can either short feed and export to Statee or finish out and sell locally; or export to Seattle, Washington or Portland, Oregon.
 - A great many yearlings weigh 600 to 650 lbs. Duty is zer per lb. on 700-lbs. and under; 700 lbs. and over duty is les per lb. By shipping cattle to the cheap feed, can save freight and lots of shrink as they are either at the market (Canadian) or over half way in case of export. Can also hold for seasonal advance in price.—Strong demand for yearling feeders in Oregon, Washington and California.
- 4. Would also buy a large number of cattle; either in country or at local markets when prices are favorable and hold in yard till sold as feeders or finished cattle.
- 5. Would definitely deal in a number of classes of cattle. Am theroughly familiar with this end of business and am known, and know a great many buyers and feeders in the northwest. This can be a very profitable end of business and is a fast turn over of Cepital.

BACKGROUND OF N. C. CREE

Mr. W. C. Cree was born and raised on a cattle ranch in Oregon.

Hs wse a manufacturing and plant executive with the First National

Stores Inc. for 15 years; from 1930-1945. He developed, operated
and managed a variety of food and meat operations. During this
period Mr. Cree bought and put together the W. C. Cree Ranches
near Baker, Oregon. He resigned from the First National Stores Inc.
in 1945 and developed these ranches into a sizable, successful
cattle spread. These ranches consisted of 9,000 deeded acres and
were run as a 2500 head pasture operation. Mr. Cree sold these
ranches in 1951 at a substantial capital gain. Since then he has
acquired and successfully developed several smaller cattle ranches.

In the past 7 years he has made numberous trips to British Columbia and checked large parts of the country by saddle, pack horse and plane, to locate such a lay-out as this ranch. The land he has acquired is accessible to big highway and railroad, and cheap land is available for expansion and development.

Mr. Cree intends using the same over-all plan in British Columbia that was used in his former operation in Oregon. He thoroughly knows the cattle business from end to end. He has had vast experience in every phase of this industry; having rasied range and pure bred cattle, ran pasture outfits and fed thousands of cattle through feed-lots. He is considered a top operator in his field.

PERSONAL AND BANK REFERENCES:

Mr. R. F. Burkard, Treasurer, First National Stores Inc., 5 Middlesex Evenue Somerville, Massachusetts

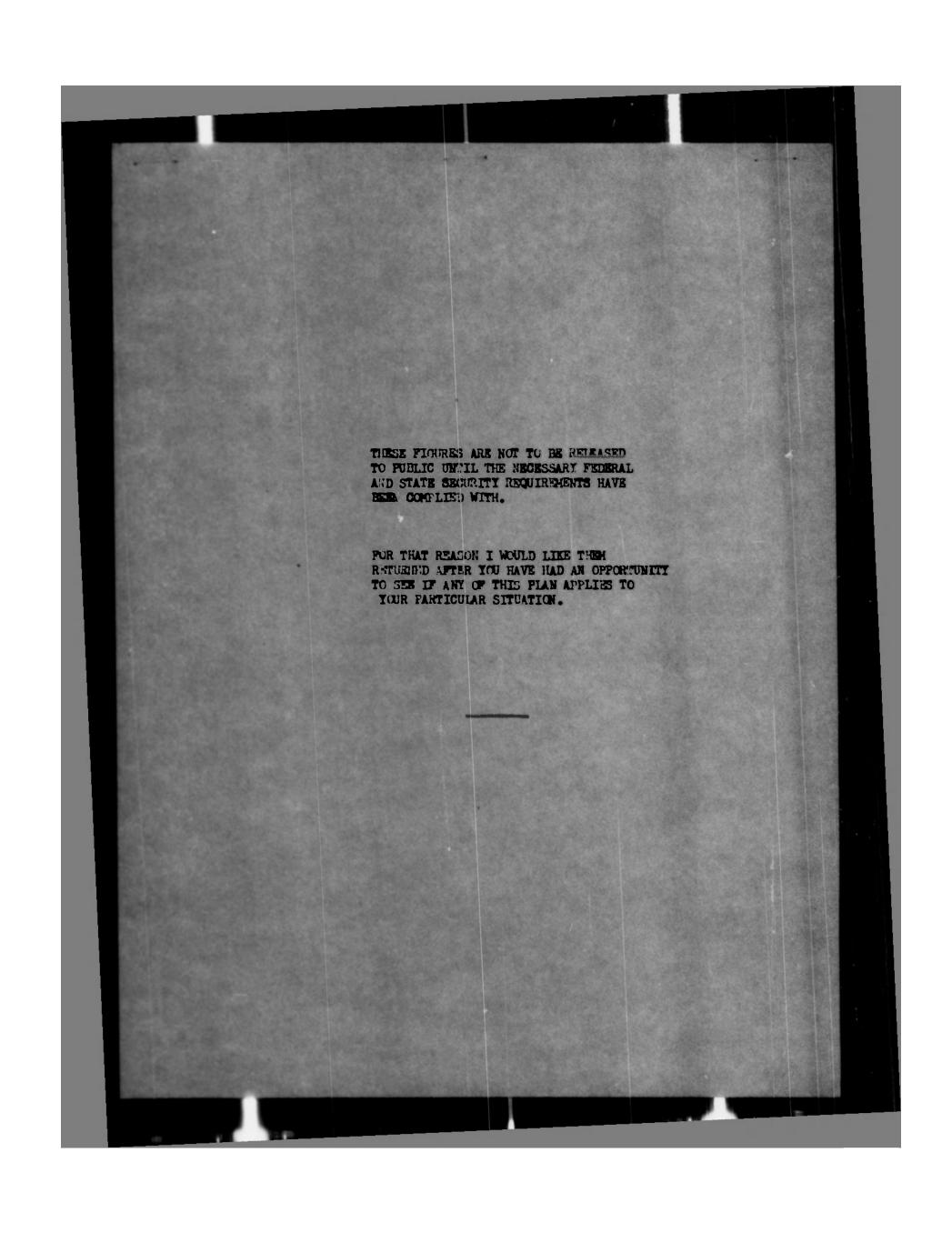
Mr. Arch Parker, Executive Vice President, Bank of Labanon, Lebanon, Oregon

Mr. E. R. Bobb Quesnel, British Columbia, Canada (Mr. Bobb personally knows the ranches and its potential.)

Mr. Gordon Dunham, Livestock Specialist, The First National Bank of Oregon, Corvallis Branch, Corvallis, Oregon

PRESENT BANK:

The First National Bank of Oregon Prineville Branch, Prinevill, Oregon (Account in name W.C.Cree Cattle Co.)



From the considerable information I have accumulated over the past acveral years, the most advantageous method of setting up this type of operation is to set up both a Canadian Corporation and an Operating Syndicate—the Operating Syndicate allows the non-resident members to take the tax write—off during the development period.

DESCRIPTION OF BASIC DETAILS OF INVESTMENT

This proposel is for the formation of a Syndicate for the purpose of the purchase, lease and development of ranch land in British Columbia, Canada into a large operating cattle ranch. It will include, but not limit the operation, to the purchase, lease or sale of land, buildings, equipment, livestock, feed and the securing or making of loans, mortgages, contracts and such other functions as may be necessary to carry out the purpose and intent of the program; both in Canada and the United States.

SYNDICATE

A Syndicate or joint venture will be formed with a capital requirement of \$300,000.00. This Syndicate will own all equipment and liveatock. It will lease all land and buildings now owned or controlled, and any future acquisitions, of W. C. Cree Land and Cattle Co., Ltd., a Canadian Corporation, (to be formed) for a period of four (4) years; starting January 1, 1959. The rental to equal the total expenses of the Corporation.

The Syndicate shell have the option to purchase % (
aheres) of the no-per Common Stock of the Corporation at a price equivelent to 100% of the combined net worth of the Corporation and the
Syndicate. This right shell sxist on or after December 31, 1962
and no account, without the prior consent of all perties of the
Corporation and the Syndicate. In the event of such purchase,
W. C. Cree will then ratain % of the Common Stock of the
Corporation.

USE OF FUNDS

- 1. The purchase of additional land; both private and from the Crown.
- 2. The purchase of present and additional equipment, etc.
- Improvement work to renches and range consisting of fences, roads, treils, buildings, drein ditches, seeding, silage pits and hay ahada at the two divisional headquarters.
- 4. General operating expenses.
- 5. Breeding cettle end liveatock.

Schedules in detail, covering contemplated lend purchases, additional aquipment needs, and estimated operating requirements for the years 1959-1960-1961-1962 follows:

ADDITIONAL LAND PURCHASES - UNSURVEYED CROWN LAND

```
CLASS
80 Acres - joins 9494 - No improvements
                                                     160-1; 160-2
320 " - Twin Lekes - Now cutting leese 361; -
            Hes improvements.
480 -
          - Joine 5780 - Now cutting lesse 62;
            No improvements
         - East Camp; has improvements.
- Prospect; has improvements.
 80 -
40 -
          - Windfell; hes improvements.
                                                      840 Cless 1
                                                      240 Class 2
1040 Acres
                                                     1040 Acres
 840 e. @ $5.00 e - $4,200.00
 240 .. . 2.50 . - 800.65
                                24,800.00
Survey estimated
                                 2,700.00
                                 37,500.00
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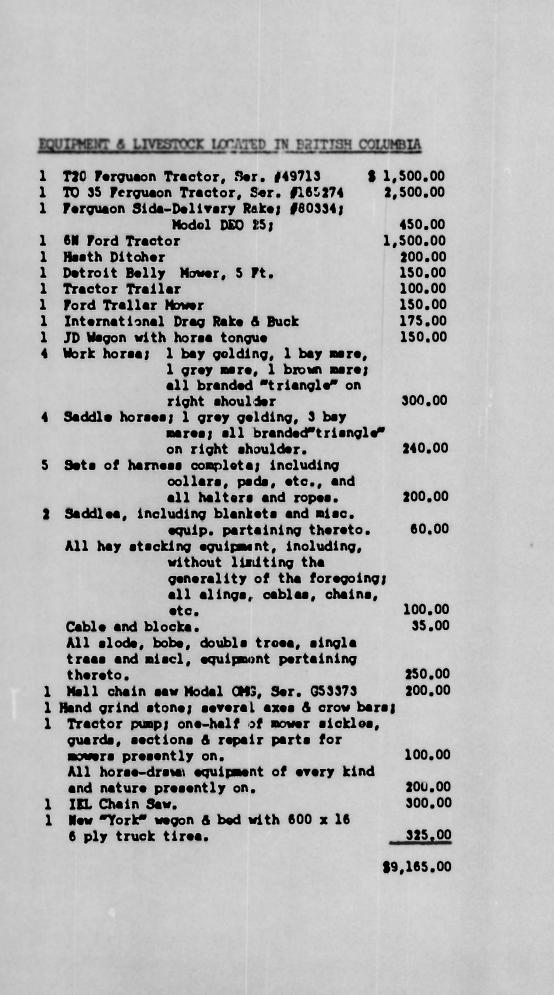
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120 Acres - No. Webster Creek 'Estimated Approx:
240 " - So. Webster Creek '480 Class 2 2 22.50 s. - 21,200.00
80 " - E. Twen Creek '480 " 1 2 35.00 s. - 2,400.00
80 " - N. Twen Creek '960 '3,600.00
80 " - S. Webster Creek '40 " - 11 mo. So. 10184 'Est. survey 2 23.50 s. - 2,400.00
160 " - 1 way Duck & Pre- '40 " - 1 way Duck & Pre- '26,000.00
980 Acres
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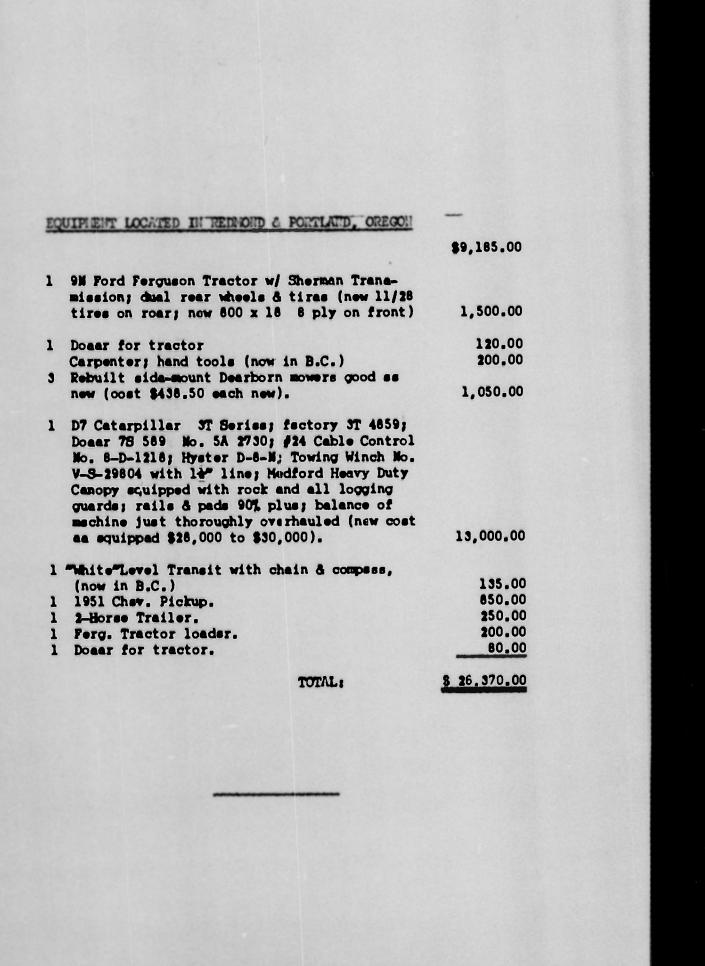
List "A" must be purchased next spring. List "B" some time in the future, or as needed.

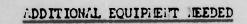
PRIVATE LAND

Within the eree ere several privately owned hey mandows which should be purchased at an approximate cost of \$6,500.00.

Estimate additional 2500 - 3000 acres of masdow land - Total 220,000.







1 Rebuilt Fox Field Chopper

0 1,500.00

1 1:24 Selaaw Saw mill (This mill to have 24' carriage and shingle saw frame, est.

1,500.00

1 Used D4 Caterpillar with hydraulic angle dozar & drum

6,000.00

1 Farmhand Loader

1 3-point single plow

1 3-point spring tooth harrow

1 3-point double disc

1 Grain Drill with graas seeder;

riacl. blocks, cable, harness,

work horses, etc.

7,000.00

Freight to B.C. & miacl.

4,000.00

220,000.00

ESTIMATED EXPENSES & IMPROVEMENTS - 1959

Buildings: Pre-emption Meedows:
New house; fix 2 cebins;
stable; equipment shed;
hay shed; 1 silage pit --- \$2,000.00

Buildings: Jack Meedows:
Stable --- 250.00

Buildings: Duck Inn:
Hay shed; silage pit --- 500.00

Buildings: Point approximately 1/2
wey between Pre-emption
& Duck Inn:

Buildings: Point approximately 1/2

wey between Pre-maption
& Duck Inn:
Smell cabin & stable --- 500.00

Miscl. Labor --- 250.00

Roads, bridges, etc. 2,500.00

Ditches, powder, etc. 1,200.00

Miscl. Labor 1,800.00

Heying 5,000.00

Seed 1,000.00

Fencing

3,500.00

220,000.00

ESTIMATED CAPITAL REQUIREMENTS AND PROJECTIONS

	1959		
	CAPITALIZE	WRITE-OFF	TOTAL
Crown Land Purchases "A" Crown Land Purchases Private Land Private Land Buildings, etc. Present equipment Additional Equipment Improvements & Expenses Depreciation Taxes, leases, etc. Hanagement & Expenses Other Miscl. Labor, etc.	\$7,500.00 6,000.00 6,500.00 1,000.00 26,370.00 20,000.00 4,000.00	£2,000.00 16,000.00 6,100.00 2,500.00 9,000.00 7,500.00	\$7,500.00 6,000.00 6,000.00 26,370.00 20,000.00 20,000.00 6,100.00 2,500.00 9,000.00
Cattle Purchases	71,370.00 £5,000.00	43,100.00	114,470.00 85,000.00
	£156,370,00	\$43,100.00	2199,470.00
	1960		
Improvements & Expenses Cattle Purchases	85,000.00	58,000.00	58,000.00 85,000.00
Estimated value of in- orease in cattle numbers \$32,000.00	285,000,00	258,000,00	3143,000.00
	1961		
Improvements & Expanses Less Cattle Sales		£62,500.00 26,000.00	\$62,500.00 26,000.00
Estimated value of increase in cattle numbers 289,600.00		236,500.00	\$36,500.00
	1972		
Improvements & Expenses Less Cattle Sales		272,000.00 72,000.00	£72,000.00 72,000.00
Estimated value of increase in cattle number 3114,000.00			

RECAP

	CAPITALIZED	WRITE-OFF	TOTAL
1959	2156,370.00	343,100.00	\$199,470.00
1960	85,000.00	58,000.00	143,000.00
1961	-	36,500.00	36,500.00
1962		-	
	2241,370.00	\$137,500.00	\$378,970.00

Based upon the above figurar and giving effect to the Syndicate exerciaing their option with the Corporation as of January 1, 1963, the capital account in the Corporation would be approximately as follows:

Common Stock - \$316,000.00

Note: If the market price on cattle held up, it is possible that the total market value of cattle and equipment alone would be in the neighborhood of this figure.

MANAGEMENT

W. C. Cree will be employed by the Syndicate as Manager and Agent. See brochure for qualifications.

